
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**
Washington, D.C. 20549

FORM 8-K

**CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934**

Date of Report (Date of earliest event reported): September 20, 2016

ALCOA INC.

(Exact name of Registrant as specified in its charter)

Pennsylvania
(State or Other Jurisdiction
of Incorporation)

1-3610
(Commission
File Number)

25-0317820
(I.R.S. Employer
Identification Number)

390 Park Avenue, New York, New York
(Address of Principal Executive Offices)

10022-4608
(Zip Code)

Office of Investor Relations 212-836-2674
Office of the Secretary 212-836-2732
(Registrant's telephone number, including area code)

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the Registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
 - Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
 - Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
 - Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
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Item 7.01. Regulation FD Disclosure.

On September 20, 2016, Alcoa Inc. (the “Company”) issued a press release announcing a proposed offering of senior notes by Alcoa Nederland Holding B.V., a wholly owned subsidiary of Alcoa Upstream Corporation (“Alcoa Corporation”), which is currently a wholly owned subsidiary of the Company. A copy of the press release is attached hereto as Exhibit 99.1, and is incorporated by reference into this Item 7.01.

The Company is also hereby furnishing the information attached as Exhibit 99.2, which contains certain information about the future Alcoa Corporation.

The information in Item 7.01 of this Current Report on Form 8-K is being furnished, not filed, in accordance with the provisions of General Instruction B.2 of Form 8-K. The furnishing of this information in Item 7.01 of Form 8-K will not be deemed an admission that such information is material information that is not otherwise publicly available.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

The following are furnished as exhibits to this report:

99.1 Press release of Alcoa, Inc., dated September 20, 2016.

99.2 Alcoa Corporation Overview.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ALCOA INC.

By: /s/ PETER HONG

Name: Peter Hong

Title: Vice President and Treasurer

Date: September 20, 2016

EXHIBIT INDEX

<u>Exhibit No.</u>	<u>Description</u>
99.1	Press release of Alcoa, Inc., dated September 20, 2016.
99.2	Alcoa Corporation Overview.

**FOR IMMEDIATE RELEASE**

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Alcoa Inc. Announces Proposed Debt Offering In Connection with Separation

September 20, 2016, NEW YORK—Alcoa Inc. (NYSE:AA) (“Alcoa”) announced today a proposed offering of senior notes (the “Notes”) by Alcoa Nederland Holding B.V. (the “Issuer”), a wholly owned subsidiary of Alcoa Upstream Corporation (“Alcoa Corporation”), which is currently a wholly owned subsidiary of Alcoa.

The timing of pricing and terms of the Notes are subject to market conditions and other factors. The Issuer intends to use the proceeds from the proposed offering to make a payment to Alcoa to fund the transfer of certain assets from Alcoa to the Issuer in connection with Alcoa’s previously announced plan to separate into two stand-alone, publicly traded companies (the “separation”) and for general corporate purposes. The net proceeds from the proposed offering will be held in escrow until the completion of the separation and the satisfaction of certain other escrow release conditions. The Notes will initially be guaranteed on a senior unsecured basis by Alcoa Corporation and, following the separation, by Alcoa Corporation and certain of its subsidiaries.

The Notes and related guarantees will be sold in a private placement to qualified institutional buyers in accordance with Rule 144A under the Securities Act of 1933, as amended (the “Securities Act”), and to certain non-United States persons in offshore transactions in accordance with Regulation S under the Securities Act.

The Notes and related guarantees have not been and will not be registered under the Securities Act or the securities laws of any other jurisdiction and may not be offered or sold in the United States or to, or for the benefit of, U.S. persons absent registration under, or an applicable exemption from, the registration requirements of the Securities Act.

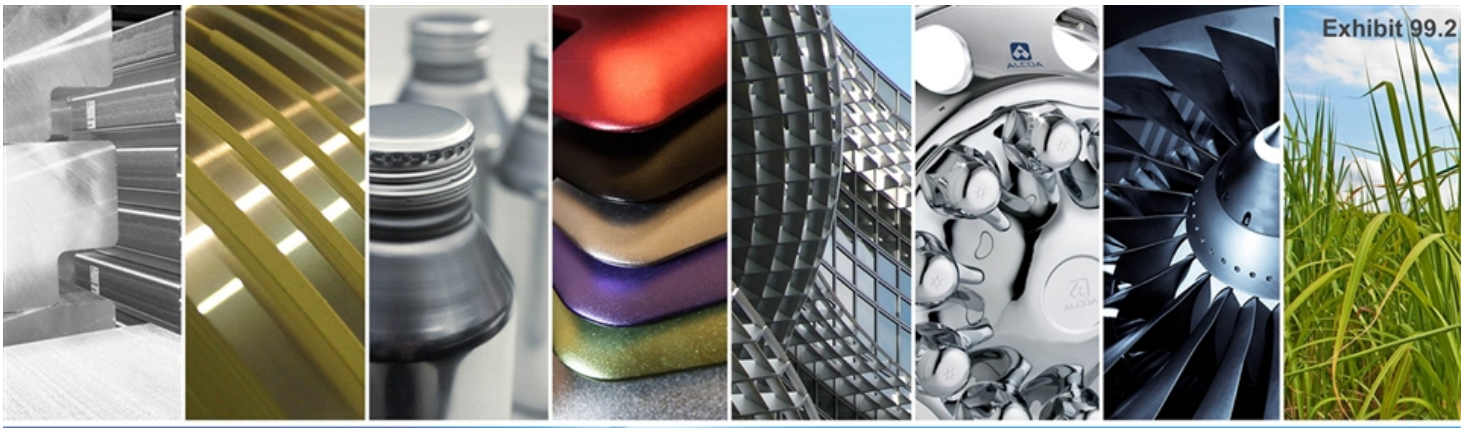
This press release does not constitute an offer to sell or a solicitation of an offer to buy the Notes or any other security and shall not constitute an offer, solicitation or sale in any state or jurisdiction in which, or to any persons to whom, such an offer, solicitation or sale would be unlawful. Any offers of the Notes or related guarantees will be made only by means of a private offering memorandum.

About Alcoa

A global leader in lightweight metals technology, engineering and manufacturing, Alcoa innovates multi-material solutions that advance our world. Our technologies enhance transportation, from automotive and commercial transport to air and space travel, and improve industrial and consumer electronics products. We enable smart buildings, sustainable food and beverage packaging, high-performance defense vehicles across air, land and sea, deeper oil and gas drilling and more efficient power generation. We pioneered the aluminum industry over 125 years ago, and today, our approximately 57,000 people in 30 countries deliver value-add products made of titanium, nickel and aluminum, and produce best-in-class bauxite, alumina and primary aluminum products.

Forward-Looking Statements

This communication contains statements that relate to future events and expectations and as such constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include those containing such words as “anticipates,” “believes,” “could,” “estimates,” “expects,” “forecasts,” “intends,” “may,” “outlook,” “plans,” “projects,” “seeks,” “sees,” “should,” “targets,” “will,” “would,” or other words of similar meaning. All statements that reflect Alcoa’s expectations, assumptions or projections about the future, other than statements of historical fact, are forward-looking statements, including, without limitation, statements regarding the separation transaction. Forward-looking statements are not guarantees of future performance and are subject to risks, uncertainties, and changes in circumstances that are difficult to predict. Although Alcoa believes that the expectations reflected in any forward-looking statements are based on reasonable assumptions, it can give no assurance that these expectations will be attained and it is possible that actual results may differ materially from those indicated by these forward-looking statements due to a variety of risks and uncertainties. Such risks and uncertainties include, but are not limited to: (a) uncertainties as to the timing of the separation and whether it will be completed; (b) the possibility that various closing conditions for the separation may not be satisfied; (c) the outcome of contingencies, including legal proceedings; (d) the impact of the separation on the businesses of Alcoa; (e) the risk that the businesses will not be separated successfully or such separation may be more difficult, time-consuming or costly than expected, which could result in additional demands on Alcoa’s resources, systems, procedures and controls, disruption of its ongoing business and diversion of management’s attention from other business concerns; and (f) the other risk factors discussed in Alcoa’s Form 10-K for the year ended December 31, 2015, and other reports filed with the U.S. Securities and Exchange Commission. Alcoa disclaims any obligation to update publicly any forward-looking statements, whether in response to new information, future events or otherwise, except as required by applicable law.



Advancing each generation.



Alcoa Corporation

September 2016

Important Information

Forward-Looking Statements

This presentation contains statements that relate to future events and expectations and as such constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include those containing such words as "anticipates," "believes," "could," "estimates," "expects," "forecasts," "goal," "intends," "may," "outlook," "plans," "projects," "seeks," "sees," "should," "targets," "will," "would," or other words of similar meaning. All statements that reflect Alcoa's and Alcoa Corporation's expectations, assumptions or projections about the future, other than statements of historical fact, are forward-looking statements, including, without limitation, forecasts concerning global demand growth for aluminum, supply/demand balances; projections or forecasts of financial results or operating performance; statements about strategies, outlook, business and financial prospects; and statements regarding the prospective separation transaction. Forward-looking statements are not guarantees of future performance and are subject to risks, uncertainties, and changes in circumstances that are difficult to predict. Although Alcoa believes that the expectations reflected in any forward-looking statements are based on reasonable assumptions, it can give no assurance that these expectations will be attained and it is possible that actual results may differ materially from those indicated by these forward-looking statements due to a variety of risks and uncertainties. Such risks and uncertainties include, but are not limited to: (a) uncertainties as to the timing of the separation and whether it will be completed; (b) the possibility that various closing conditions for the separation may not be satisfied; (c) the impact of the separation on the businesses of Alcoa, the risk that the businesses will not be separated successfully or such separation may be more difficult, time-consuming or costly than expected, which could result in additional demands on Alcoa's resources, systems, procedures and controls, disruption of its ongoing business and diversion of management's attention from other business concerns; (e) material adverse changes in aluminum industry conditions, including global supply and demand conditions and fluctuations in London Metal Exchange-based prices and premiums, as applicable, for primary aluminum, alumina, and other products, and fluctuations in indexed-based and spot prices for alumina; (f) deterioration in global economic and financial market conditions generally; (g) unfavorable changes in the markets served by Alcoa and Alcoa Corporation; (h) the impact of changes in foreign currency exchange rates on costs and results; (i) increases in energy costs; (j) the inability to achieve the level of revenue growth, cash generation, cost savings, improvement in profitability and margins, fiscal discipline, or strengthening of competitiveness and operations anticipated from restructuring programs and productivity improvement, cash sustainability, technology advancements, and other initiatives; (k) Alcoa's inability to realize expected benefits, in each case as planned and by targeted completion dates, from acquisitions, divestitures, facility closures, curtailments, or expansion ventures; (l) political, economic, and regulatory risks in the countries in which Alcoa operates or sells products; (m) the outcome of contingencies, including legal proceedings, government or regulatory investigations, and environmental remediation; (n) the impact of cyber attacks and potential information technology or data security breaches; and (o) the other risk factors discussed in Alcoa's Form 10-K for the year ended December 31, 2015, Alcoa Corporation's registration statement on Form 10, and other reports filed by Alcoa with the U.S. Securities and Exchange Commission (SEC). Alcoa disclaims any obligation to update publicly any forward-looking statements, whether in response to new information, future events or otherwise, except as required by applicable law. Market projections are subject to the risks discussed above and other risks in the market.

The securities mentioned herein have not been registered under the U.S. Securities Act of 1933, as amended. The securities may not be offered or sold within the United States or to, or for the account or benefit of, U.S. persons, except to qualified institutional buyers in reliance on the exemption from registration provided by Rule 144A under the Securities Act and to certain persons in transactions outside the United States in reliance on Regulation S under the Securities Act. Nothing in this presentation is intended to be taken by, and should not be taken by, any individual recipient as investment advice, a recommendation to buy, hold or sell any security, or an offer to sell or a solicitation of offers to purchase any security. An offer to sell or a solicitation of an offer to buy any securities referenced herein will occur solely by means of a confidential offering memorandum, which may contain information different from the information contained in this presentation. Such confidential offering memorandum will contain detailed information about Alcoa Corporation and its business and financial results, as well as its financial statements. This presentation is qualified in its entirety by such confidential offering memorandum, which should be read completely before making any investment. This presentation is not directed to, or intended for distribution to or use by, any person or entity that is a citizen or resident or located in any locality, State, country or other jurisdiction where such distribution or use would be contrary to law or regulation or which would require any registration or licensing within such jurisdiction.

This presentation includes unaudited "non-GAAP financial measures" as defined in Regulation G under the Securities Exchange Act of 1934, including Adjusted EBITDA and pro forma Adjusted EBITDA. Alcoa and Alcoa Corporation believe that the presentation of non-GAAP financial measures helps investors by providing additional information with respect to the operating performance of Alcoa Corporation and the ability of Alcoa Corporation to meet its financial obligations and, in the case of pro forma Adjusted EBITDA, provides additional information regarding expected impact of the separation and distribution. Adjusted EBITDA. The presentation of non-GAAP financial measures is not intended to be a substitute for, and should not be considered in isolation from, the financial measures reported in accordance with GAAP. See the appendix for a reconciliation of the non-GAAP measures included in this presentation to their comparable GAAP financial measures.

Adjusted EBITDA: References to historical EBITDA herein means Adjusted EBITDA, for which we have provided calculations and reconciliations in the Appendix. Pro forma Adjusted EBITDA reflects certain pro forma adjustments related to the separation. See the Alcoa Upstream Corporation Form 10 filed with the SEC on September 13, 2016 for further information about the pro forma adjustments. Note the pro forma figures reflected in this document assume a \$1Bn Senior Unsecured Notes offering vs. \$1.25Bn assumed in the aforementioned Form 10. We have provided reconciliations in the appendix.

2 Separation Update

3 Key Business Highlights

4 Financial Overview

5 Conclusion

Section 2

SEPARATION UPDATE

Advancing each generation.  **ALCOA**

Separation Culminates Alcoa's Successful Multi-Year Transformation

Separation will Create Two Industry-leading, Standalone Public Companies

Separation Overview

- On September 28, 2015, Alcoa Inc. (NYSE:AA) announced its Board of Directors unanimously approved a plan to separate into two standalone, publicly traded companies
- The separation will launch two Fortune 500 companies:
 - 1 **Alcoa Corporation:** Alcoa Inc.'s business units focused on Bauxite, Alumina, Aluminum, Cast Products, North American Packaging Rolled Products⁽¹⁾ and Energy
 - 2 **Arconic:** Alcoa Inc.'s Engineered Products and Solutions, Transportation and Construction Solutions, and Rolled Products segments⁽¹⁾
- Following the separation, existing Alcoa Inc. shareholders will own ~80% of the common stock of Alcoa Corporation
 - Remaining ~20% will be owned by Arconic Inc.
- Transaction intended to be tax-free to U.S. shareholders
- Separation on course to be completed in the second half of 2016

Strategic Rationale for Separation

- Successful multi-year transformation has reshaped Alcoa's portfolio to create two strong value engines
 - Separation will position these businesses as leaders in their respective industries
- Transaction is aimed at creating long-term shareholder value by launching two market-leading companies with distinct investment profiles. Each company will be:
 - Led by a focused and experienced management team
 - Able to effectively allocate resources and deploy capital in-line with individual growth priorities and cash flow profiles
 - Situated to pursue opportunities in increasingly competitive and rapidly evolving markets
 - Positioned to attract an investor and capital base suited to their unique value propositions and operational and financial characteristics

¹⁾ The rolling mills located at Warrick and Ma'aden will be part of Alcoa Corporation

Executing Separation – On Course for Second Half of 2016

Separation Approximate Timeline and Path to Completion

4Q 2015

- Launched the **Separation Program Office**
- Announced the **Executive Management Teams**
- Confirmed **U.S. Domicile** for Both Companies
- Launched New Business **Improvement Programs** for 2016

1st Half 2016

- Launched **New Value-Add Name and Brand** and **Refreshed Alcoa Brand**
- Initial Form 10 Filing** - e.g.,
 - *3-Year Carve-Out Financials*
 - *Form of Separation and Legal Structure*
 - *Intended Debt Structure*
 - *Allocation of Assets and Liabilities*
 - *Governance Elements*
- Separate Supplier/Partner Contracts**

2nd Half 2016

- Filing of Form 10 Amendment**
 - *Includes 2Q 2016 financials*
- Complete **Financing**
- Complete **Separation of IT Systems** and Infrastructure
- Form 10 Effectiveness** and Final **Board Approval**
- Begin Trading** as Two Companies

Section 3

KEY BUSINESS HIGHLIGHTS

Advancing each generation.  **ALCOA**

Alcoa Corporation: Cost Competitive Industry Leader

ALUMINA

ALUMINUM

Bauxite

World's largest bauxite miner, with solid first-quartile cost curve position



Alumina

World's largest alumina producer with a highly competitive first-quartile cost curve position



Energy

Power production capacity of ~1,470 megawatts, of which ~55% is low-cost hydroelectric power



Aluminum

Global aluminum producer with a significantly strengthened second-quartile cost curve portfolio



Cast Products

15 operating casthouses providing value-added products to customers in growing markets



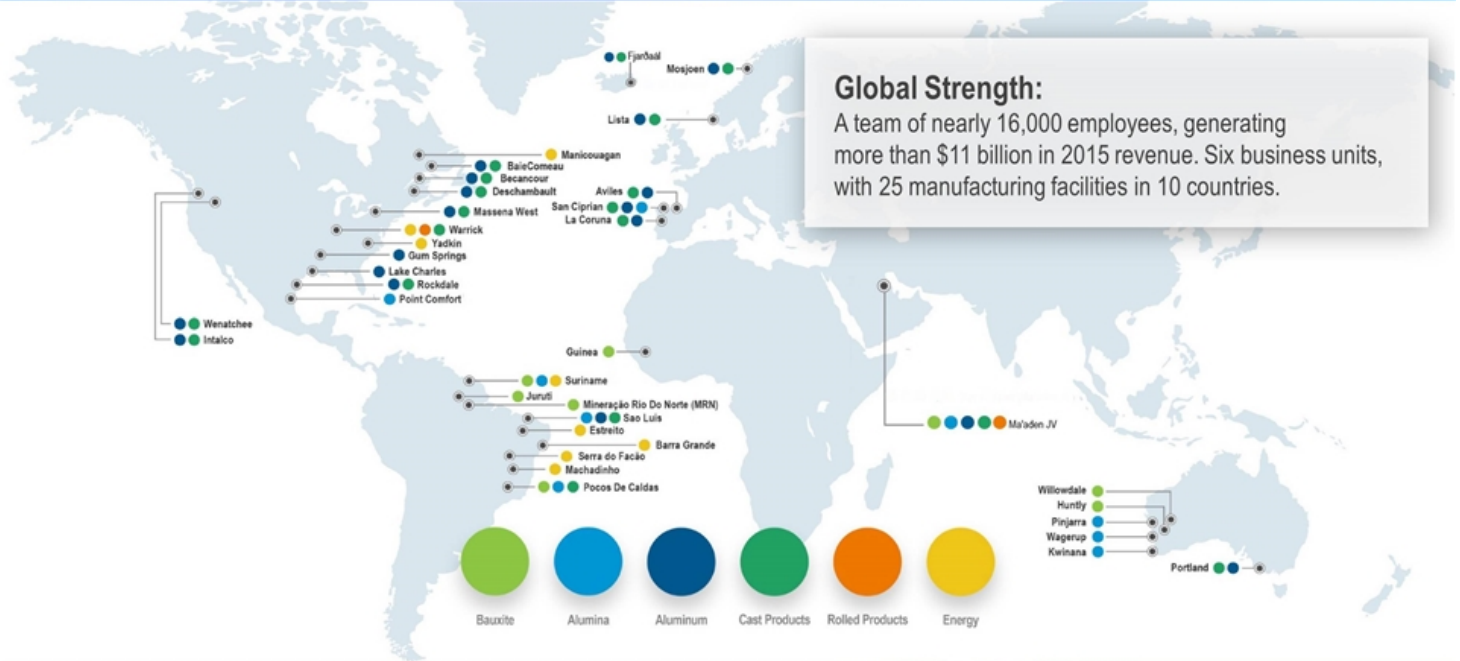
Rolled Products

Efficient and focused can sheet leader in North America



1) Excludes the Yadkin Hydroelectric Project (215MW of capacity); sale expected to close in H2 2016. Including the Yadkin facility, Alcoa Corporation's current total generation capacity is ~1,685MW, of which ~61% is hydroelectric power

Global Footprint in Proximity to Key Strategic Markets



Unrivalled Upstream Aluminum Experience with the Flexibility of a Newly Formed Company

Alcoa Corporation's Significant Competitive Advantages Distinguish Us From Our Peers

Core Strategic Principles

- ▲ **Solution-oriented** customer relationships and programs
- ▲ Establishment of a **strong, operator focused culture**
- ▲ Operational **reliability and excellence**
- ▲ **Aggressive** asset **portfolio management**
- ▲ **Efficient use** of available **capital**
- ▲ **Disciplined execution** of **high return growth** projects
- ▲ **Continuous** pursuit of improvements in **productivity**
- ▲ **Attracting and retaining** the **best employees globally**

Key Strategic Advantages

- ▲ **World-class, cost-competitive portfolio active in all parts of the aluminum value chain**
- ▲ **Access** to key **strategic markets**
- ▲ **Customer relationships** across the industry spectrum and around the world
- ▲ **Experienced management team** with substantial industry expertise and track record of **strong corporate governance**
- ▲ History of **operational excellence** and **continuous productivity improvements**
- ▲ **Dedication** to environmental **excellence and safety**
- ▲ **Positioned** for future market scenarios



Bright Future for Alcoa's Bauxite Business

Alcoa mines well positioned with bauxite reserves

Alcoa World Alumina and Chemicals (AWAC) partnership is the **Largest Bauxite Miner** in the world

Global bauxite reserves in billions of mt and Alcoa bauxite mines



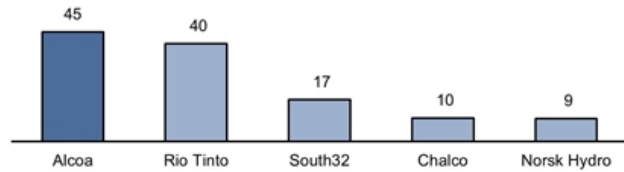
● Country bauxite reserves ● Country bauxite reserves where Alcoa has mines

- Largest bauxite miner, 45.3 Mmt production in 2015
- 1st Quartile Cost curve position⁽¹⁾
- Consistent and reliable bauxite supplier
- Next to major markets, with space to grow
- Technical refining knowledge to provide multi-product customer solutions



Largest global bauxite miner

2015 bauxite production from top 5 producers^(2,3) (Mmt)



Marketing

- Building out 3rd party bauxite business; secured multiple bauxite supply contracts
 - \$60M of contracts in 2Q 2016; total 3rd party bauxite sales \$410M (2016-17)
- Proximity to owned refinery operations
- Strong presence in Atlantic and Pacific markets

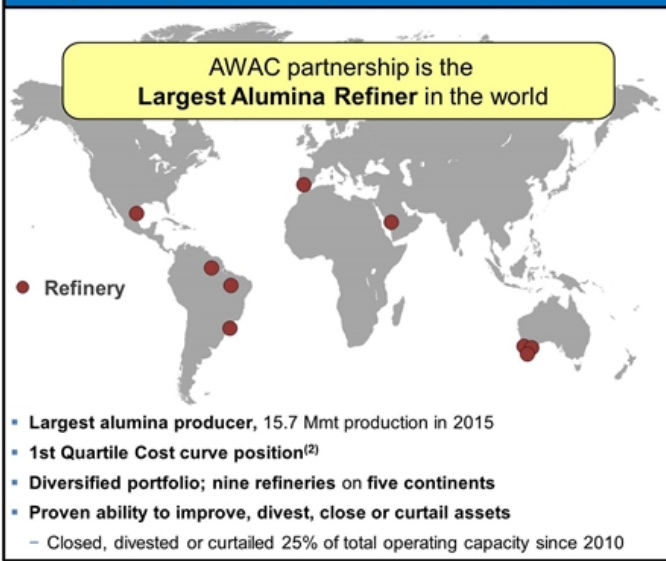
Governance

- Operator of 4 of 7 mines
- Equity interests in operations in Brazil, Guinea and Saudi Arabia

1) CRU analysis, 2) Including 100% equity interests of AWAC assets, 3) Competitor production information sourced from Wood Mackenzie

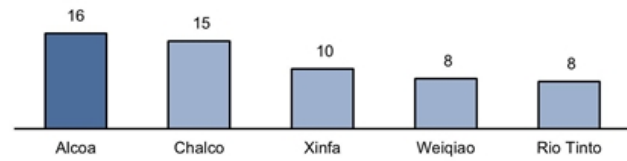


Highly competitive first quartile cost curve position



Largest global alumina producer

2015 alumina production from top 5 producers^(1,2) (Mmt)



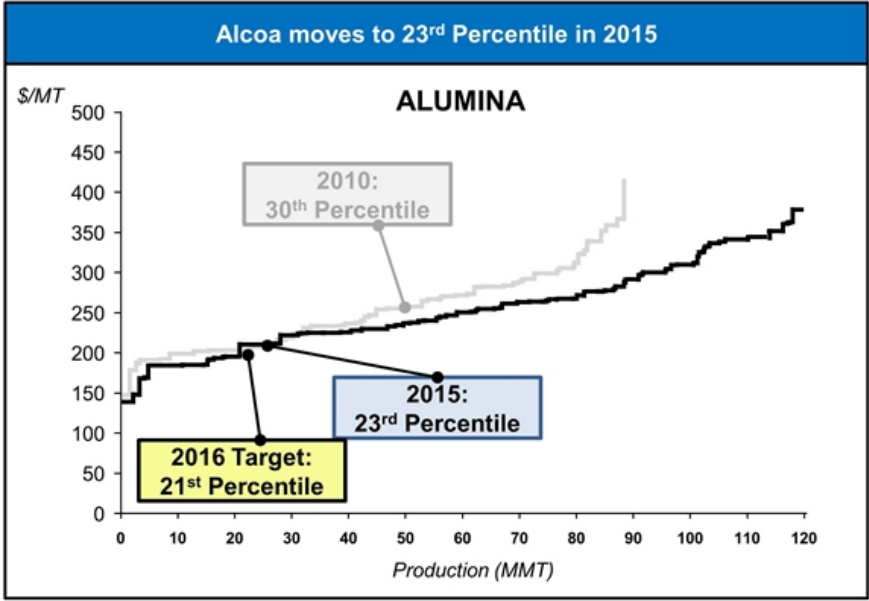
Energy

- Gas supply agreement secures a low cost position for Western Australia refineries through 2032
- San Ciprian natural gas solution driving cost footprint improvement

Marketing

- Access to growth markets in Asia, Middle East, and Latin America
- 3rd party shipments of 10.8mmt in 2015 (~70% of production)
- 75% of 3rd party smelter-grade shipments on API/Spot in 2015; up from 68% in 2014 and 5% in 2010

1) Including 100% equity interests of AWAC assets, 2) Competitor production information sourced from WoodMackenzie
API = Alumina Price Index

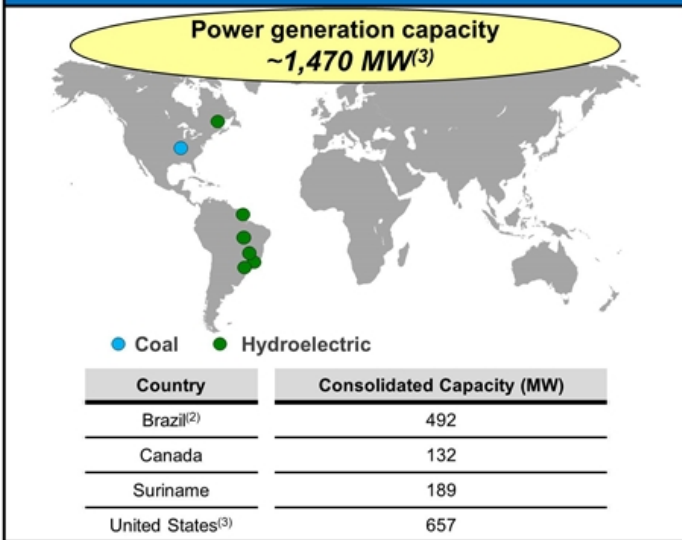


- Key 2015 / 2016 actions**
- Reshaping portfolio**
- Saudi Arabia joint venture refinery nameplate capacity of 1,800 kmt
 - Full curtailment of Suralco
 - Full curtailment of Point Comfort
 - Benefit of Jamalco sale
- Lowering costs**
- Secured an attractive 12 year gas supply agreement (starting in 2020) in Western Australia
 - San Ciprian conversion to natural gas
 - Executing productivity initiatives to capture cost savings



Energy global footprint and competitive attributes

Energy assets⁽¹⁾ in North and South America...



...are managed to create maximum profitability under a variety of situations

Strategic power management

- Brazil assets provide optionality between market sales and metal production
- Approximately 55% of generated power sold externally in 2015
- Capturing significant earnings from power sales globally
- Securing energy needs with 3rd parties for operations

Asset portfolio

- ~55% of capacity is hydroelectric⁽³⁾
- Sale of Yadkin Hydroelectric Project in North Carolina expected to close in H2 2016

1) Alcoa has an equity interest in the majority of facilities. 2) The Consolidated Capacity of the Brazilian energy facilities is the assured energy that is approximately 55% of hydropower plant nominal capacity. 3) Excludes the Yadkin Hydroelectric Project (215MW of capacity); sale expected to close in H2 2016. Including the Yadkin facility, Alcoa Corporation's current total generation capacity is 1,685MW, of which approximately 61% is hydroelectric power.



Proven ability to consistently deliver productivity gains in aluminum production...



World's fourth largest producer of aluminum

- ~46% of capacity, 1.7M MT, at top-tier sites
 - Canada, Iceland, Norway
- 25.1% ownership of the world's lowest cost smelter (Saudi Arabia JV)

...is complemented by success factors ensuring long-term competitiveness

Sustainable energy

- ~70% of smelter power is hydroelectric
- ~75% of smelter power secured through 2022
- ~14% of worldwide smelter power is self-generated; remainder purchased through long-term agreements
- Recent energy agreements have increased competitiveness of Massena West and Intalco

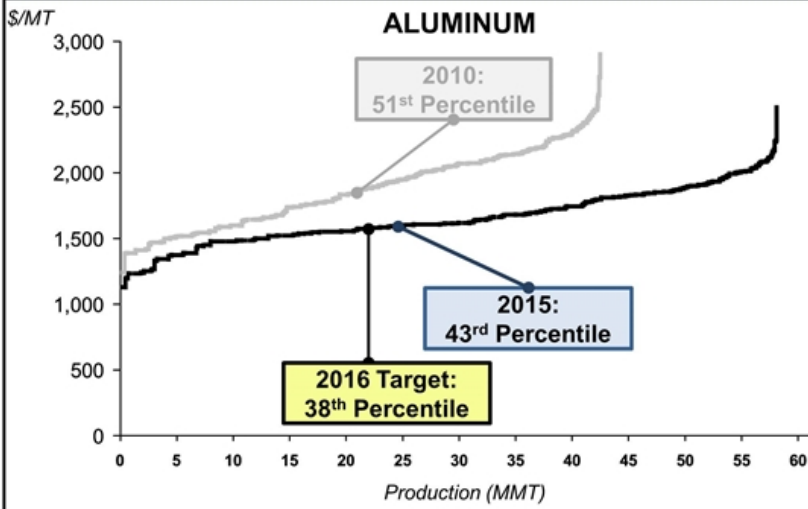
Active portfolio management

- Proven ability to improve, divest, close or curtail assets
- Aggressive actions taken in 2015 and 2016
 - Sao Luis smelter curtailment (74,000 mtpy)
 - Pocos de Caldas smelter closure (96,000 mtpy)
 - Wenatchee smelter curtailment (143,000 mtpy)
 - Warrick smelter closure (269,000 mtpy)

1) Other includes Lake Charles (carbon products), Gum Springs (spent potlining treatment facility)



Cost-per-metric-ton declines as we hold 43rd position



Key 2015 / 2016 actions

Reshaping portfolio

- Saudi Arabia joint venture smelter at nameplate (740 kmt)
- Curtailment of Sao Luis and Wenatchee
- Closure of Poços de Caldas and Warrick

Lowering costs

- Reduced energy costs at Intalco and Massena West; benefit of Quebec contracts
- Executing productivity initiatives to capture cost savings



Setting the Record Straight

Fiction...

- X** The fundamental **outlook of aluminum is weak**
- X** Aluminum **supply glut** will continue
- X** China **exporting primary aluminum**
- X** China **exports increasing**

Fact...

- ✓ **Global demand on track to double** between 2010 and 2020
- ✓ Progressively tightening market is leading to **global deficit for 2016**
- ✓ **Inventories are low** based on days of consumption
- ✓ **China not exporting primary aluminum**
- ✓ **Exports of fake semis declining**



Unique global network of casthouses...



World-class casthouses

- 18⁽¹⁾ casthouses providing value-add products
- Casthouse **Center of Excellence** driving continuous improvement and best practice sharing across the portfolio

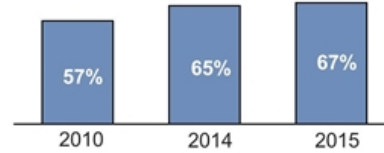
...continuously shifting to high value-add products serving a broad customer base

Serving growing markets

- 67% value-add products in 2015
- Slab casting supporting automotive growth
- Billet production serving growing extrusion markets



Value-add products as % of total shipments



Value-Add portfolio provides profits throughout the cycle:

\$1.6B in incremental margin 2010 through 2015

Creating value for customers

- Innovative **new foundry alloys** for automotive market
- Alloys qualified with top tier OEM; 8 trials ongoing; 20 more planned

(1) Includes 3 curtailed operations and Ma'aden Casthouse



Two mill system covering North America packaging markets

● Packaging Mills

World-class Operations for Can Sheet market

- **Warrick Operations:** Food Stock, Beverage End & Tab Stock, Lithographic Sheet, Body Stock and Bottle Stock
- **Ma'aden Rolling Company⁽²⁾:** Wide Body Stock, Beverage End & Tab

Strong North America market and technology position

North America: #1 or #2 position⁽¹⁾

- **#1 Position** (> 90% Share) in **North America Aluminum Food Can** segment
- **#2 Position** in **North America Beverage Can Sheet** segment
- **Patented E-Coat®** coating process for Beer End Stock
- **Two Roll Coat lines** use **FDA-approved chemistry** to coat metal used in the food and beverage industry
- **Only Aluminum Lithographic Sheet Maker** in **North America**
- Transition Tennessee Wide Body Stock to MRC over 3yr period

Ma'aden Rolling Company:

- **State of-the-Art Rolling Mill**, Coating line and Recycling facility for Can Sheet
- Began operations in 2014

1) Based on AGP NA 2016 Forecast. (2) JV- Alcoa 25.1% stake in MRC

Experienced Management Team with Substantial Industry Expertise

Name	Future Alcoa Corp. Title	Title at Alcoa Inc.	Years with Alcoa
Roy C. Harvey	CEO	President of Global Primary Products	14
Tómas Már Sigurdsson	COO	COO of Global Primary Products	12
William F. Oplinger	CFO	EVP & CFO	16
Renato Bacchi	VP & Treasurer	Assistant Treasurer	18
Robert S. Collins	VP & Controller, FP&A	VP & Controller	11
Leigh Ann Fisher	Chief Administrative Officer	GPP CFO	27
Jeffrey D. Heeter	Chief Legal Officer	Assistant General Counsel	18

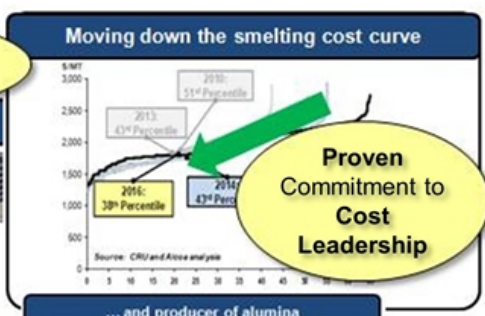
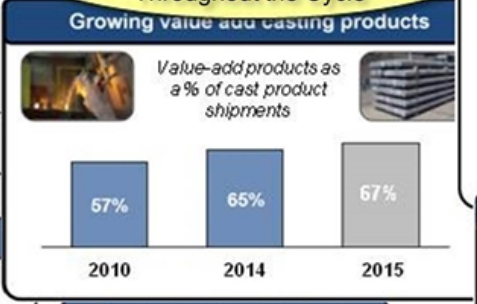
Senior management team collectively has more than 110 years of experience in the metals and mining, commodities, and aluminum industries

Track Record of Cost Leadership and Margin Expansion Prepares Alcoa Corporation to Shine in a Volatile Commodity Environment

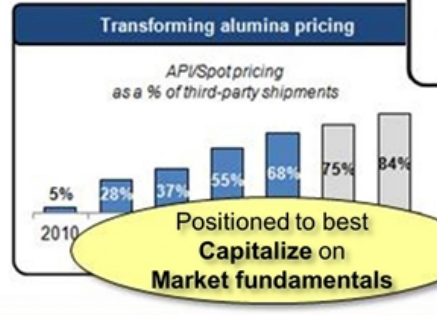


Rigorous Cost, Productivity, and Cash Management

Value-Add Casthouse Portfolio Provides Profits Throughout the Cycle



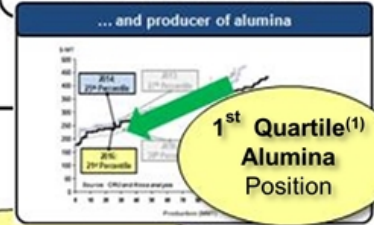
Proven Commitment to Cost Leadership



Positioned to best Capitalize on Market fundamentals



Largest Global Bauxite Supplies Ensure Alumina Strength for the Future



1st Quartile⁽¹⁾ Alumina Position

1) CRU and Alcoa analysis

Section 4

FINANCIAL OVERVIEW

Advancing each generation.  **ALCOA**

Six Strong Business Segments Each with Unique Financial Drivers...

ALUMINA

Bauxite



- **1st quartile** cost curve position
- Significant **upside in 3rd party business**
- **Secured contracts valued at more than \$410M** of sales in 2016/17; **pricing is contract specific**

Alumina



- **1st quartile** cost curve position ensures **strong through-the-cycle earnings power**
- API is key pricing benchmark
- **~70% of production sold externally in 2015**; rest consumed by the Alcoa Corp. smelting operations

Energy



- Substantial energy assets delivering **non-metal price linked EBITDA**
- Capturing **significant earnings** from power sales **globally**

ALUMINUM

Aluminum



- **Superior 2nd quartile cost position**
- **Positioned to sustain low price environment**
- Will **benefit from strong aluminum demand** outlook

Cast Products



- **Conversion business model**
- **Limited commodity price volatility** in underlying earnings; **67% value-add products** in 2015
- **Strategically located** near key **demand centers**

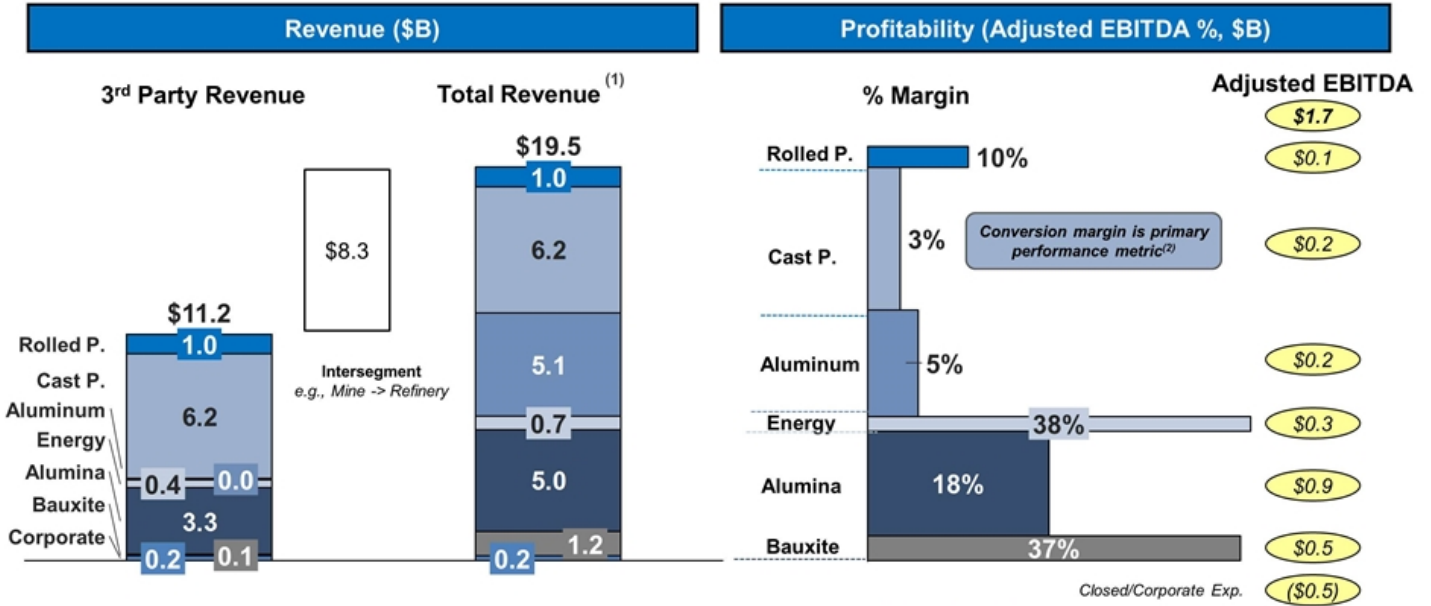
Rolled Products



- **Conversion business model** with **limited commodity price volatility** in underlying earnings
- Conversion to cold metal sourcing at Warrick impacting 2016 EBITDA

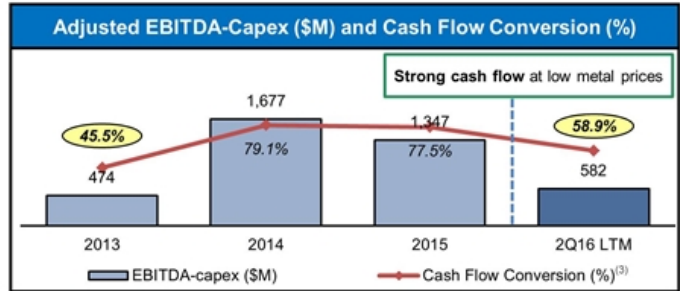
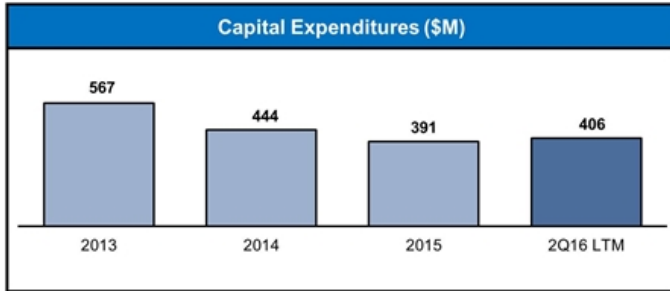
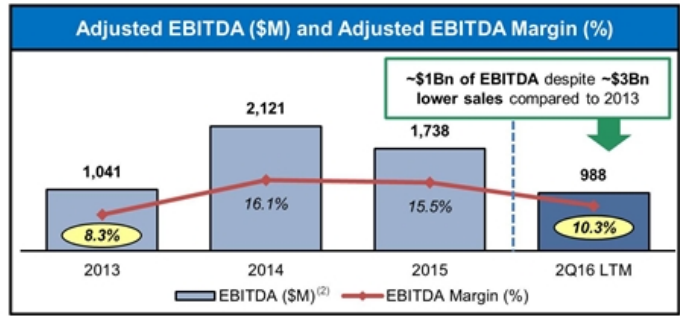
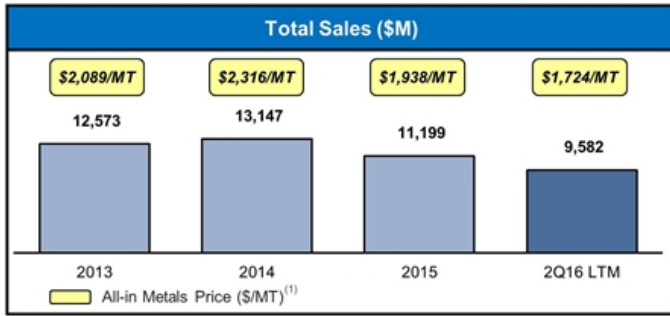
...Providing Significant Earnings Diversification for Alcoa Corporation

Alcoa Corporation Revenues and Adjusted EBITDA: Full year 2015 Actual



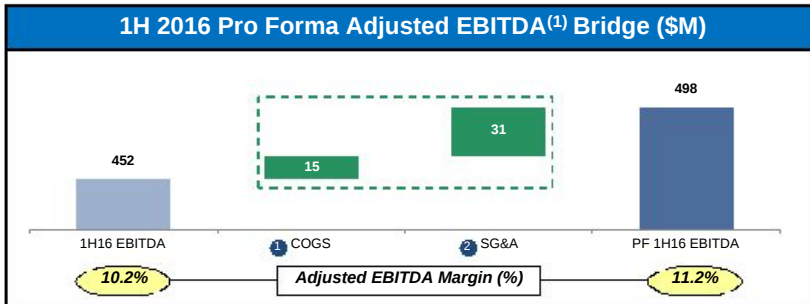
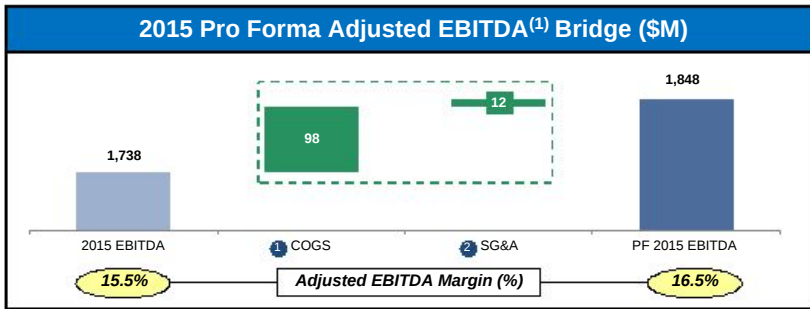
1) Before Intersegment Eliminations; 2) Conversion Margin removes pass through metal cost from margin calculation. See appendix for adjusted EBITDA reconciliations.

Re-based Cost Footprint, Built for Success in a Commodity Industry



1) Metal price represents combined annual averages of LME + Midwest premium; 2) See appendix for adjusted EBITDA reconciliations; 3) Calculated as (Adjusted EBITDA - Capex) / Adjusted EBITDA

Pro Forma Adjustments Remove Non-Recurring Costs; Multiple Levers Available to Drive Further Improvement



LTM EBITDA Considerations

Overview of Pro Forma Adjustments⁽²⁾

- COGS:** Favorable adjustment to pension and OPEB expense associated with plans assumed by Alcoa Corporation
 - On a carve-out basis, allocated expenses are not representative of the expected go-forward expense associated with the Alcoa Corporation plans
- SG&A:** Removal of costs related to the separation that were incurred during the historical periods that will not continue to be incurred post- separation
 - Costs were primarily for legal, tax, and accounting, and other professional fees

Levers to Drive Further EBITDA Improvement

- Benefit in 2H 2016 from **productivity improvement programs** (procurement, overhead, business programs)
 - Tracking well against full year 2016 targets
- New bauxite sales contracts**
 - **Secured contracts** valued at more than **\$410 million of revenue** over 2016 and 2017
- Potential **margin improvement initiatives**

1) See appendix for Adjusted EBITDA and pro forma Adjusted EBITDA reconciliations; 2) Pro forma Adjusted EBITDA reflects certain pro forma adjustments related to the separation. See the Alcoa Upstream Corporation Form 10 filed with the SEC on September 13, 2016 for further information about the pro forma adjustments. Note the above pro forma figures reflect an assumed \$1Bn Senior Unsecured Notes offering vs. \$1.25Bn assumed in the aforementioned Form 10.

Disciplined Financial Policy Focused on Prudent Capital Allocation

▪ **Leverage**

- Maintain prudent leverage through the business cycle

▪ **Liquidity**

- Operating cash flow is the primary source of liquidity
- Very significant credit capacity for working capital needs

▪ **Aggressive Asset Portfolio Management**

- Alcoa Corporation will continue to review our portfolio of assets and opportunities to maximize value creation; we believe we are well-positioned to pursue opportunities to reduce costs and grow revenue and margins across our portfolio
- Management will continue to monitor asset base relative to market conditions, industry trends and their position in the life cycle, and curtail, sell or close assets that do not meet our value generation thresholds

▪ **Efficient Use of Available Capital**

- Capital allocation priorities will be to sustain valuable assets and invest in small/medium high return projects in the most cost efficient manner while de-levering the balance sheet by managing debt and debt-liabilities
- Intend to deploy excess cash to maximize long-term financial flexibility. Return on capital (ROC) will be the primary metric used to determine capital allocation

Section 5

CONCLUSION

Alcoa Corporation: Cost Competitive Industry Leader

1 Superb legacy of talent, reputation, and performance – 128 year history in upstream aluminum

3 Diversified business segments with 1st and 2nd quartile assets

4 Cash flow generation even at cyclical lows; material upside with any rebound in prices

5 \$1.5Bn undrawn revolving credit facility

6 Committed to disciplined capital allocation

APPENDIX

Advancing each generation.  **ALCOA**

Alcoa Corporation Pro Forma Adjusted EBITDA and Adjusted EBITDA Reconciliation

(\$ in millions)	Pro Forma Adjusted EBITDA ⁽¹⁾			Adjusted EBITDA				
	Pro Forma	Pro Forma	LTM					
	1H 2016	2015	Q2 2016	1H 2016	1H 2015	2015	2014	2013
Sales								
Sales to unrelated parties	\$3,953	\$10,121	\$8,652	\$3,953	\$5,422	\$10,121	\$11,364	\$11,035
Sale to related parties	499	1,078	930	499	647	1,078	1,783	1,538
Total sales	\$4,452	\$11,199	\$9,582	\$4,452	\$6,069	\$11,199	\$13,147	\$12,573
Adjusted EBITDA								
Net (Loss) income attributable to Alcoa Corporation	\$(142)	\$(591)	\$(1,197)	\$(265)	\$69	\$(863)	\$(256)	\$(2,909)
Add:								
Net income (loss) attributable to non-controlling interest	38	124	35	38	127	124	(91)	39
Provision for income taxes	86	402	255	86	233	402	284	123
Other expenses (income), net	16	42	71	16	(13)	42	58	14
Interest expense	53	108	261	130	139	270	309	305
Restructuring and other charges	92	983	832	92	243	983	863	712
Impairment of goodwill	-	-	-	-	-	-	-	1,731
Provision for depreciation, depletion, and amortization	355	780	731	355	404	780	954	1,026
Adjusted EBITDA	\$498	\$1,848	\$988	\$452	\$1,202	\$1,738	\$2,121	\$1,041

Alcoa Corporation's definition of Adjusted EBITDA (Earnings before interest, taxes, depreciation, and amortization) is net margin plus an add-back for depreciation, depletion, and amortization. Net margin is equivalent to Sales minus the following items: Cost of goods sold; Selling, general administrative, and other expenses; Research and development expenses; and Provision for depreciation, depletion, and amortization. Adjusted EBITDA is a non-GAAP financial measure. Management believes that this measure is meaningful to investors because Adjusted EBITDA provides additional information with respect to Alcoa Corporation's operating performance and the Company's ability to meet its financial obligations. Management believes that pro forma Adjusted EBITDA is meaningful to investors because it provides additional information about the expected impact of the separation and distribution on Adjusted EBITDA. The Adjusted EBITDA presented may not be comparable to similarly titled measures of other companies.

¹⁾ Pro forma Adjusted EBITDA reflects certain pro forma adjustments related to the separation. See the Alcoa Upstream Corporation Form 10 filed with the SEC on September 13, 2016 for further information about the pro forma adjustments. Note the above pro forma figures reflect an assumed \$1Bn Senior Unsecured Notes offering vs. \$1.25Bn assumed in the aforementioned Form 10.

Segment Adjusted EBITDA Reconciliation

(\$ in millions)

	2015					
	Bauxite	Alumina	Aluminum	Cast Products	Energy	Rolled Products
Alcoa Corporation - Segments						
After-tax operating income (ATOI)	\$258	\$476	\$1	\$110	\$145	\$20
Add:						
Depreciation, depletion, and amortization	94	202	311	42	61	23
Equity (income) loss	-	41	12	-	-	32
Income taxes	103	191	(77)	49	69	26
Other	-	-	-	-	-	-
Adjusted EBITDA	\$455	\$910	\$247	\$201	\$275	\$101
Total sales	\$1,231	\$5,030	\$5,106	\$6,232	\$723	\$1,011
Adjusted EBITDA margin	37.0%	18.1%	4.8%	3.2%	38.0%	10.0%

Alcoa Corporation's definition of Adjusted EBITDA (Earnings before interest, taxes, depreciation, and amortization) is net margin plus an add-back for depreciation, depletion, and amortization. Net margin is equivalent to Sales minus the following items: Cost of goods sold; Selling, general administrative, and other expenses; Research and development expenses; and Provision for depreciation, depletion, and amortization. The Other line in the table above includes gains/losses on asset sales and other non-operating items. Adjusted EBITDA is a non-GAAP financial measure. Management believes that this measure is meaningful to investors because Adjusted EBITDA provides additional information with respect to Alcoa Corporation's operating performance and the Company's ability to meet its financial obligations. The Adjusted EBITDA presented may not be comparable to similarly titled measures of other companies.

Detailed Segment Adjusted EBITDA Reconciliation

Segment Adjusted EBITDA Reconciliation				
SM, unless otherwise noted				
After-tax operating income (ATOI) (a)	2015	1H 2015	1H 2016	2Q16 LTM
Bauxite	258	106	101	253
Alumina	476	324	5	157
Aluminum	1	185	(26)	(210)
Cast Products	110	43	39	156
Energy	145	79	36	102
Rolled Products	20	11	(16)	(7)
Total Segment ATOI	1,010⁽¹⁾	748	189	451
Income taxes (b)	2015	1H 2015	1H 2016	2Q16 LTM
Bauxite	103	41	39	101
Alumina	191	135	-	56
Aluminum	(77)	35	(34)	(146)
Cast Products	49	25	31	55
Energy	69	41	13	41
Rolled Products	26	14	(2)	10
Total Segment Income Taxes	361	291	47	117
Depreciation, depletion, and amortization (c)	2015	1H 2015	1H 2016	2Q16 LTM
Bauxite	94	50	36	80
Alumina	202	107	95	190
Aluminum	311	157	150	304
Cast Products	42	21	21	42
Energy	51	31	28	58
Rolled Products	23	12	12	23
Total Segment DD&A	733	378	342	697
Equity (income) loss (d)	2015	1H 2015	1H 2016	2Q16 LTM
Bauxite	-	-	-	-
Alumina	41	18	21	44
Aluminum	12	(23)	(7)	28
Cast Products	-	31	3	(26)
Energy	-	-	-	-
Rolled Products	32	16	21	37
Total Segment Equity (Income) loss	85	42	38	81
Adjusted EBITDA (a+b+c+d)	2015	1H 2015	1H 2016	2Q16 LTM
Bauxite	455	197	176	434
Alumina	910	584	121	447
Aluminum	247	354	83	(24)
Cast Products	201	120	144	225
Energy	275	151	77	201
Rolled Products	101	53	15	63
Total Segment Adjusted EBITDA	2,189	1,459	616	1,346

Alcoa Corporation Adjusted EBITDA Reconciliation				
SM, unless otherwise noted				
	2015	1H 2015	1H 2016	2Q16 LTM
Total segment ATOI	1,010	748	189	451
Unallocated amounts:				
Impact of LIFO	107	43	27	91
Metal price lag	(30)	(12)	4	(14)
Interest expense	(270)	(139)	(130)	(261)
Non-controlling interest (net of tax)	(124)	(127)	(38)	(35)
Corporate expense	(180)	(102)	(96)	(174)
Restructuring and other charges	(963)	(243)	(52)	(832)
Income taxes	(41)	58	(39)	(138)
Other	(352)	(157)	(90)	(285)
Combined net (loss) income attributable to Alcoa Corporation	(863)	69	(265)	(1,197)
Add:				
Net income attributable to non-controlling interest	124	127	38	35
Provision for income taxes	402	233	86	265
Other expenses (income), net	42	(13)	16	71
Interest expense	270	139	130	261
Restructuring and other charges	963	243	92	832
Impairment of goodwill	-	-	-	-
Provision for depreciation, depletion, and amortization	780	404	355	731
Adjusted EBITDA	1,738	1,202	452	988

Segment performance under Alcoa Corporation's management reporting system is evaluated based on a number of factors; however, the primary measure of performance is the after-tax operating income (ATOI) of each segment. Certain items such as the impact of LIFO inventory accounting; metal price lag; interest expense; non-controlling interests; corporate expense (primarily comprising general administrative and selling expenses of operating the corporate headquarters and other global administrative facilities, along with depreciation and amortization on corporate-owned assets); restructuring and other charges; intersegment profit elimination; the impact of discrete tax items, any deferred tax valuation allowance adjustments and other differences between tax rates applicable to the segments and the combined effective tax rate; and other non-operating items such as foreign currency transaction gains/losses and interest income are excluded from segment ATOI.

Alcoa Corporation's definition of Adjusted EBITDA (Earnings before interest, taxes, depreciation, and amortization) is net margin plus an add-back for depreciation, depletion, and amortization. Net margin is equivalent to Sales minus the following items: Cost of goods sold; Selling, general administrative, and other expenses; Research and development expenses; and Provision for depreciation, depletion, and amortization. Adjusted EBITDA is a non-GAAP financial measure. Management believes that this measure is meaningful to investors because Adjusted EBITDA provides additional information with respect to Alcoa Corporation's operating performance and the Company's ability to meet its financial obligations. The Adjusted EBITDA presented may not be comparable to similarly titled measures of other companies.

1) Effective January 1, 2015, Alcoa Corporation redefined its segments concurrent with an internal reorganization for certain of its businesses. Following this reorganization, Alcoa Corporation's operations consist of six reportable segments. Reorganization resulted in a change to both the cost structure within the segments and transactions between segments. As a result, aggregate ATOI of the future segments will not be equivalent to the aggregate ATOI of the historical segments.

Detailed Historical Segment Adjusted EBITDA Reconciliation

Segment Adjusted EBITDA Reconciliation			
\$(M, unless otherwise noted)			
After-tax operating income (ATOI) (a)	2013	2014	2015
Alumina	259	370	746
Primary Metals	(36)	627	136
Roller Products	52	21	20
Total Segment ATOI	275	1,018	902
Income taxes (b)			
Alumina	66	153	300
Primary Metals	(81)	214	(20)
Roller Products	30	27	26
Total Segment Income Taxes	15	394	306
Depreciation, depletion, and amortization (c)			
Alumina	426	387	296
Primary Metals	526	494	429
Roller Products	24	24	23
Total Segment DD&A	976	905	748
Equity (income) loss (d)			
Alumina	4	29	41
Primary Metals	51	34	12
Roller Products	13	27	32
Total Segment Equity (income) loss	68	90	85
Adjusted EBITDA (a+b+c+d)			
Alumina	755	939	1,383
Primary Metals	460	1,369	557
Roller Products	119	99	101
Total Segment Adjusted EBITDA	1,334	2,407	2,041

Alcoa Corporation Adjusted EBITDA Reconciliation			
\$(M, unless otherwise noted)			
	2013	2014	2015
Total segment ATOI	275	1,018	902
<i>Unallocated amounts:</i>			
Impact of LIFO	19	4	107
Metal price lag	(5)	15	(30)
Interest expense	(305)	(309)	(270)
Non-controlling interest (net of tax)	(39)	91	(124)
Corporate expense	(204)	(208)	(180)
Impairment of goodwill	(1,731)	-	-
Restructuring and other charges	(712)	(863)	(983)
Income taxes	(108)	110	(96)
Other	(90)	(114)	(180)
Combined net loss attributable to Alcoa Corporation	(2,909)	(256)	(863)
<i>Add:</i>			
Net income (loss) attributable to non-controlling interest	39	(91)	124
Provision for income taxes	123	284	402
Other expenses, net	14	58	42
Interest expense	305	309	270
Restructuring and other charges	712	863	983
Impairment of goodwill	1,731	-	-
Provision for depreciation, depletion, and amortization	1,026	954	780
Adjusted EBITDA	1,041	2,121	1,738

Segment performance under Alcoa Corporation's management reporting system is evaluated based on a number of factors; however, the primary measure of performance is the after-tax operating income (ATOI) of each segment. Certain items such as the impact of LIFO inventory accounting; metal price lag; interest expense; non-controlling interests; corporate expense (primarily comprising general administrative and selling expenses of operating the corporate headquarters and other global administrative facilities, along with depreciation and amortization on corporate-owned assets); restructuring and other charges; intersegment profit elimination; the impact of discrete tax items, any deferred tax valuation allowance adjustments and other differences between tax rates applicable to the segments and the combined effective tax rate; and other non-operating items such as foreign currency transaction gains/losses and interest income are excluded from segment ATOI.

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2016 Alcoa Inc. Market Sensitivities by Segment

Alcoa Inc. Segment Annual ATOI¹ Sensitivities

	<u>Benchmark</u>	<u>Alcoa Corporation</u>		<u>Arconic</u>		
		<u>Alumina⁽¹⁾</u>	<u>Primary Metals</u>	<u>GRP⁽²⁾</u>	<u>TCS</u>	<u>EPS</u>
LME	+/- \$100/MT	\$19M	\$169M	\$1M	(\$5M)	(\$1M)
API	+/- \$10/MT	\$72M	(\$28M)	N/A	N/A	N/A
AUD	+/- 0.01 USD/AUD	\$17M	\$2M	N/A	Min	Min
BRL	+/- 0.01 BRL/USD	\$1M	Min	Min	Min	Min
EUR	+/- 0.01 USD/EUR	\$1M	\$3M	(\$1M)	(\$1M)	(\$1M)
CAD	+/- 0.01 CAD/USD	N/A	\$2M	N/A	Min	Min
NOK	+/- 0.10 NOK/USD	N/A	\$2M	N/A	N/A	N/A

¹'Min' is defined as less than \$1 million; N/A is defined as the segment not having exposure to the benchmark

Notes: (1) Segment ATOI does not reflect include Alumina Limited's 40% minority interest; (2) After the separation, Warrick and Saudi Arabia rolling mill operations (currently in GRP segment) will be in Alcoa Corporation.; Source: Alcoa Inc. Form 8-K filed with the SEC on September 16, 2016

Positioned for Future Market Scenarios

- Improved cost position by closing, divesting or curtailing higher cost smelting and refining capacity
- Enhanced portfolio with ~25% investment in Alcoa Corporation-Ma'aden joint venture, the lowest-cost integrated aluminum complex in the world
- Revolutionized market for pricing smelter-grade alumina
- Grown our portfolio of value-added cast product offerings
- Reorganized operating structure for greater efficiency, profitability and value-creation at each stage of the value chain
- Reduced costs in Rolled Products operations and intensified focus on innovation

Reshaped portfolio and implemented changes to business model to make Alcoa resilient in times of market volatility

Key Value-Add Products Serve An Array Of End-Markets

Cast Products key markets, uses and value-add products

Slab

End markets

- Transportation, Industrial, B&C, Packaging

Main uses

- Sheet and plate, can stock

Supplying locations

Canada: Baie Comeau, Becancour
Europe: LaCoruna, Mosjoen, San Ciprian



Billet

End markets

- Transportation, B&C, Industrial

Main uses

- Extrusions, wheels

Supplying locations

Canada: Becancour
US: Intalco, Massena
Brazil: Pocos de Caldas
Europe: Aviles, LaCoruna, Lista, San Ciprian



Rod

End markets

- Industrial, Electrical

Main uses

- Overhead wire, mechanical and welding wire

Supplying locations

US: Massena
Europe: Fjardaal



Foundry

End markets

- Automotive, industrial

Main uses

- Wheels, steel coaters, cast parts

Supplying locations

Canada: Deschambault
US: Intalco
Europe: Lista, San Ciprian



Overview of 2Q 2016 Results – Alcoa Inc. Alumina and Primary Metals Segments

2Q 2016 Overview of Alcoa Inc. Alumina and Primary Metals Segments

- **Total revenue of \$2.3 billion, up 7 percent** sequentially
 - Predominately due to 22 percent higher alumina prices, 2 percent higher aluminum pricing and organic growth, slightly offset by the impact of curtailed, divested, and closed operations
- **Third-party revenue of \$1.8 billion, up 9 percent** sequentially
- **After-tax operating income of \$150 million, up sequentially**, as improved pricing, productivity savings and the realized benefit of a more competitive portfolio lifted Alumina and Primary Metals segments profit
- Alcoa World Alumina and Chemicals **secured \$60 million of new third-party bauxite sales** over the next two years
- Reached **power agreement to improve competitiveness of Intalco smelter** in Washington State and curtailed Pt. Comfort, Texas refinery

Note: After the separation, Warrick and Saudi Arabia rolling mill operations (currently in Arconic GRP segment) will be in Alcoa Corporation.

Advancing each generation.  ALCOA

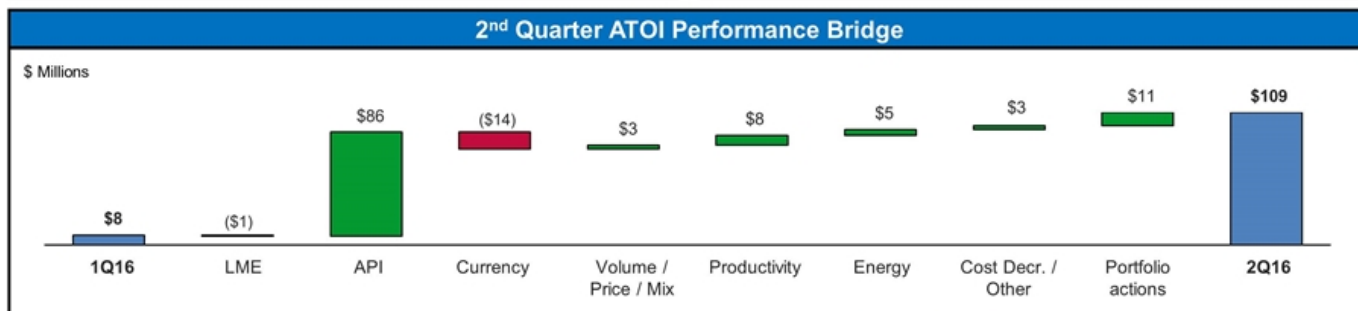
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Alcoa Inc. Alumina Segment: Earnings Lifted by Pricing and Performance

2Q16 Actual – Alumina

2 nd Quarter ATOI Results			
	2Q15	1Q16	2Q16
Production (kmt)	3,977	3,330	3,316
3 rd Party Shipments (kmt)	2,706	2,168	2,266
3 rd Party Revenue (\$ Millions)	924	545	694
3 rd Party Price (\$/MT)	337	249	304
ATOI (\$ Millions)	215	8	109

- ### 2nd Quarter Business Highlights
- **API pricing up 22% sequentially, down 26% year-over-year**
 - **Production down vs. Q1** on Pt Comfort curtailment, partially offset by higher production in Sao Luis, Kwinana and San Ciprián
 - **Productivity gains through strong cost control** and execution of curtailments
 - **3rd party Bauxite sales** continue to grow. **Bauxite ATOI up \$13M sequentially**

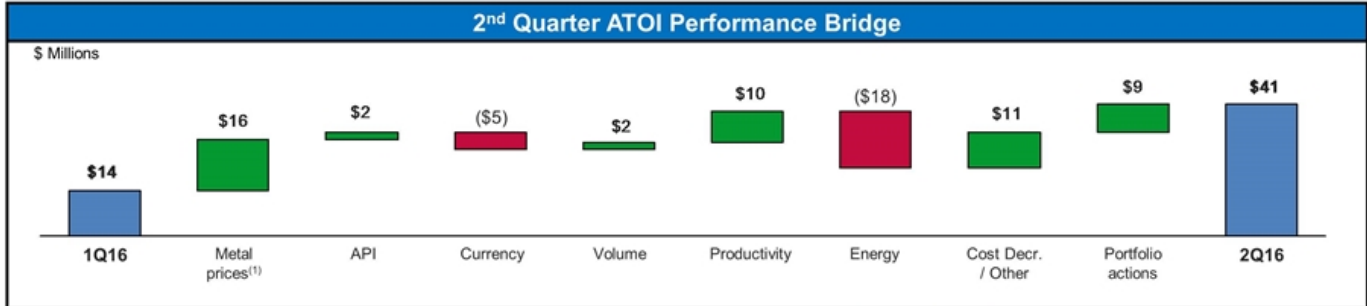


Alcoa Inc. Primary Metals Segment: Benefit from Pricing and Portfolio Actions

2Q16 Actual – Primary Metals

2 nd Quarter ATOI Results			
	2Q15	1Q16	2Q16
Production (kmt)	701	655	595
3 rd Party Shipments (kmt)	630	575	565
3 rd Party Revenue (\$ Millions)	1,534	1,123	1,119
3 rd Party Price (\$/MT)	2,180	1,793	1,849
ATOI (\$ Millions)	67	14	41

- | 2 nd Quarter Business Highlights |
|---|
| <ul style="list-style-type: none"> Realized price up 3% sequentially Production down 60 kmt following Warrick closure Benefit from productivity, lower carbon costs and the Warrick closure Alumina costs follow 90-day lag on API pricing Energy sales down due to lower volumes in Brazil and US |



1) Metal Price = LME + Regional Premium; Regional Premium previously reported in Price/Mix category

Advancing each generation.

